

Hospital Authority of Colquitt County
Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025

Alternative 990 for Non-reporting Hospitals			
(A) For the calendar year, or tax year beginning 10/1/2024 and ending 9/30/2025			
(B) Check if applicable	(C) Name of organization	Hospital Authority of Colquitt County	(D) Employer Identification Number
Address Change	Doing business as	Colquitt Regional Medical Center	58-0607088
Name Change	Number and street (or P.O. box if not delivered to street address)	Room/suite	(E) Telephone Number
Initial Return	3131 South Main Street		229-985-3420
Final return/terminated	City or town, state or province, country, and ZIP or foreign postal code		H(a) Is this a group return for subordinates?
Amended return	Moultrie, GA 31768		No
Application pending	(F) Name and address of principal filer		H(b) Are all subordinates included?
	Julie Bhavnani 3131 South Main Street Moultrie, GA 31768		
			Yes/No
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		No
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II		Yes
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III		No
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		Yes
20b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		Yes
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		Yes
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J		Yes
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		No
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1		Yes
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		No
35b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		Yes
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		No

Hospital Authority of Colquitt County
Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025

Part V		Statements Regarding Other IRS Filings and Tax Compliance		Yes/No
1a	Enter the number of reported in box 3 of Form 1096. Enter -0- if not applicable.	1a	310	
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable.	1b	0	
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winning to prize winners?	1c		N/A
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return	2a	1987	
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		No
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in the space provided below.	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		No
b	If "Yes," enter the name of the foreign country. See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).	4b		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		No
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		No
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?	6a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?	6b		
7	Organizations that may receive deductible contributions under section 170(c)			
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		No
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?	7c		No
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d		
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		No
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		No
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		No
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		No
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
a	Did the sponsoring organization make any taxable distributions under section 4966?	9a		No
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related	9b		No
10	Section 501(c)(7) organizations. Enter:			
a	Initiation fees and capital contributions	10a		
b	Gross receipts for public use of club facilities	10b		
11	Section 501(c)(12) organizations. Enter:			
a	Gross income from members or shareholders	11a		
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b		
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		No
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b		
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
a	Is the organization licensed to issue qualified health plans in more than one state?	13a		No
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b		
c	Enter the amount of reserves on hand	13c		
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		No

Part V Statements Regarding Other IRS Filings and Tax Compliance			
b If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in the space provided below.		14b	
15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?		15	Yes
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?		16	No
17 Section 501(c)(21) organizations. Did the trust, or any disqualified or other person, engage in any activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?		17	No

Part V Additional Comments	

Hospital Authority of Colquitt County
Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025

Part VI	Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in the space provided below.		
Section A. Governing Body and Management			Yes/No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	9
b	If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in the space provided below.	1b	9
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?	2	No
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, trustees, or key employees to a management company or other person?	3	No
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4	No
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	No
6	Did the organization have members or stockholders?	6	No
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?	7a	No
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?	7b	No
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
a	The governing body?	8a	Yes
b	Each committee with authority to act on behalf of the governing body?	8b	Yes
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in the space provided below.	9	No
Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			
10a	Did the organization have local chapters, branches, or affiliates?	10a	No
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Yes
b	Describe on in the space provided below the process, if any, used by the organization to review this Form.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Yes
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Yes
c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in the space provided below how this was done	12c	Yes
13	Did the organization have a written whistleblower policy?	13	Yes
14	Did the organization have a written document retention and destruction policy?	14	Yes
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
a	The organization's CEO, Executive Director, or top management official. If "Yes" explain in space provided below.	15a	Yes
b	Other officers or key employees of the organization. I. If "Yes" explain in space provided below.	15b	No
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	No
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?	16b	
Section C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed	17	Georgia
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c) (3)s only) available for public inspection. Indicate how you made these available. Check all that apply.	18	
	Own Website		X
	Another's Website		
	Upon Request		
	Other (explain in space provided below.)		

Part VI	Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in the space provided below.		
19	Describe on in the space provided below whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.		
20	State the name, address, and telephone number of the person who possesses the organization's books and records.		
	Name		Caleb Morris
	Street Address - Line 1		PO Box 40
	Street Address - Line 2		
	City		Moultrie
	State		Georgia
	Zip Code		31768
	Telephone Number		229-890-3513

Part VI	Additional Comments		
11a: Organization's Process to Review Form 990: Copies of the Form 990 to be filled are e-mailed to each board member prior to making available to the public. The review of the return is conducted by the Chief Financial Officer of Colquitt Regional Medical Center (CRMC), a related organization, and will include review of all major components of the return. 12c. Enforcement of Conflicts Policy: The conflict of interest policy that governs the employees, officers and board of directors of the organization is located in the CRMC's policy manual. CRMC's CEO oversees the policy pertaining to the board of directors. All employees and the board have received a copy of the Code of Conduct and Ethical Behavior which addresses gifts and conflicts of interests. For any potential or actual conflict, the individual is expected to recuse himself from discussions and voting on the issue. 15a. The organization uses the GHA survey to determine the salary ranges and follow a sliding scale for raises. 19. Governing Documents Disclosure Explanation: The organization makes its governing documents, conflict of interest policy and audited financial statements available to the public upon request.			

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Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025**

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Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors											
(22)												
(23)												
(24)												
(25)												
1b	Subtotal									\$ 6,181,584.00	\$ -	\$ 478,214.00
c	Total from contribution sheets to Part VII, Section A											
d	Total (add lines 1b and 1c)									\$ 6,181,584.00	\$ -	\$ 478,214.00
2	Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization										154	
											Yes/No	
3	Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual									3	No	
4	For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual									4	Yes	
5	Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person									5	No	

Hospital Authority of Colquitt County
Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025

Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors		
Section B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.		
	(A) Name and business address	(B) Description of services	(C) Compensation
	AMS Southeast, LLC 28 N Palafox St Pensacola, FL 32502	Anesthesia Services	\$ 1,642,284.76
	TMPartners, PLLC 211 Franklin Rd. Suite 200 Brentwood, TN 37027	Architecture Services	\$ 1,511,438.64
	Valdosta Mechanical Company Inc. 1810 E Park Ave Valdosta, GA 31602	HVAC Services	\$ 1,262,543.00
	United Linen Services of Moultrie 1407 SW 8th St. Pompano Beach, FL 33069-4511	Linen Services	\$ 761,179.50
	Margaret Ellison, MD 999 Live Oak Plantation Rd. Tallahassee, FL 32312	Oncology Services	\$ 731,116.67
2	Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization		43

Hospital Authority of Colquitt County
Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025

Schedule C Political Campaign and Lobbying Activities For Organizations Exempt From Income Tax Under Section 501(c) and Section 527		
Complete if the organization is described below.		
Name of organization Hospital Authority of Colquitt County		Employer identification number (EIN) 58-0607088
Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.		
1 Provide a description of the organization's direct and indirect political campaign activities in Part IV. See instructions for definition of "political campaign activities."		
2 Political campaign activity expenditures. See instructions		
3 Volunteer hours for political campaign activities. See instructions		
Part I-B Complete if the organization is exempt under section 501(c)(3).		
1 Enter the amount of any excise tax incurred by the organization under section 4955		
2 Enter the amount of any excise tax incurred by organization managers under section 4955		
3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?		
4a Was a correction made?		
b If "Yes," describe in Part IV		
Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).		
For each "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.		
	Yes/No	Amount
1 During the year, did the filing organization attempt to influence foreign, national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:		
a Volunteers?	No	
b Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?	No	
c Media advertisements?	No	
d Mailings to members, legislators, or the public?	No	
e Publications, or published or broadcast statements?	No	
f Grants to other organizations for lobbying purposes?	No	
g Direct contact with legislators, their staffs, government officials, or a legislative body?	No	
h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	No	
i Other activities?	Yes	\$ 23,217.24
j Total. Add lines 1c through 1i		\$ 23,217.24
2a Did the activities in line 1 cause the organization to not be described in section 501(c)(3)?	No	
b If "Yes," enter the amount of any tax incurred under section 4912		
c If "Yes," enter the amount of any tax incurred by organization managers under section 4912		
d If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?		
Schedule C, Part II-B, Line i The organization pays membership dues to national and state organizations. A portion of those dues is allocated to lobbying activities in which those organizations participate.		

Schedule H Hospitals															
Name of organization Hospital Authority of Colquitt County						Employer identification number (EIN) 58-0607068									
Part I Financial Assistance and Certain Other Community Benefits at Cost															
1a Did the organization have a financial assistance policy (FAP) during the tax year? If "No," skip to question 6a						1a		Yes							
b If "Yes," was it a written policy?						1b		Yes							
2 If the organization had multiple hospital facilities, indicate which of the following best describes application of the FAP to its various hospital facilities during the tax year:															
Applied uniformly to all hospital facilities						X									
Applied uniformly to most hospital facilities															
Generally tailored to individual hospital facilities															
3 Answer the following based on the financial assistance eligibility criteria that applied to the largest number of the organization's patients during the tax year															
a Did the organization use federal poverty guidelines (FPG) as a factor in determining eligibility for providing free care? If "Yes," indicate which of the following was the FPG family income limit for eligibility for free care:						3a		Yes							
100%															
150%															
200%						X									
Other															
b Did the organization use FPG as a factor in determining eligibility for providing discounted care? If "Yes," indicate which of the following was the family income limit for eligibility for discounted care:						3b		Yes							
200%															
250%															
300%															
350%															
400%															
Other						X		201%-380%							
c If the organization used factors other than FPG in determining eligibility, describe in Part VI the criteria used for determining eligibility for free or discounted care. Include in the description whether the organization used an asset test or other threshold, regardless of income, as a factor in determining eligibility for free or discounted care.															
4 Did the organization's FAP that applied to the largest number of its patients during the tax year provide for free or discounted care to the "medically indigent"?						4		Yes							
5a Did the organization budget amounts for free or discounted care provided under its FAP during the tax year?						5a		Yes							
b If "Yes," did the organization's financial assistance expenses exceed the budgeted amount?						5b		No							
c If "Yes" to line 5b, as a result of budget considerations, was the organization unable to provide free or discounted care to a patient who was eligible for free or discounted care?						5c									
6a Did the organization prepare a community benefit report during the tax year?						6a		Yes							
b If "Yes," did the organization make it available to the public?						6b		Yes							
Complete the following table using the worksheets provided in the Schedule H instructions. Do not submit these worksheets with the Schedule H.															
7 Financial Assistance and Certain Other Community Benefits at Cost															
						(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community benefit expense	(d) Direct offsetting revenue	(e) Net community benefit expense	(f) Percent of total expense				
Financial Assistance and Means-Tested Government Programs															
a Financial assistance at cost (from Worksheet 1)								\$ 3,824,627.00	\$ -	\$ 3,824,627.00	2%				
b Medicaid (from Worksheet 3, column a)								\$ 23,243,015.00	\$ 36,383,452.00	\$ (13,140,437.00)	-6%				
c Costs of other means-tested government programs (from Worksheet 3, column b)								\$ 328,179.00	\$ 140,904.00	\$ 187,275.00	0%				
d Total. Financial assistance and means-tested government programs						\$ -	\$ -	\$ 27,395,821.00	\$ 36,524,356.00	\$ (9,128,535.00)	-4%				
Other Benefits															
e Community health improvement services and community benefit operations (from Worksheet 4)															
f Health professions education (from Worksheet 5)								\$ 3,148,687.00	\$ 1,331,556.00	\$ 1,817,131.00	1%				
g Subsidized health services (from Worksheet 6)															
h Research (from Worksheet 7)															
i Cash and in-kind contributions for community benefit (from Worksheet 8)															
j Total. Other benefits						\$ -	\$ -	\$ 3,148,687.00	\$ 1,331,556.00	\$ 1,817,131.00	1%				
k Total. Add lines 7d and 7j						\$ -	\$ -	\$ 30,544,508.00	\$ 37,855,912.00	\$ (7,311,404.00)	-3%				
Part II Community Building Activities. Complete this table if the organization conducted any community building activities during the tax year, and describe in Part VI how its community building activities promoted the health of the communities it serves.															
						(a) Number of activities or programs (optional)	(b) Persons served (optional)	(c) Total community building expense	(d) Direct offsetting revenue	(e) Net community building expense	(f) Percent of total expense				
1 Physical improvements and housing															
2 Economic development															
3 Community support															
4 Environmental improvements															
5 Leadership development and training for community members															
6 Coalition building															
7 Community health improvement advocacy															
8 Workforce development															
9 Other															
10 Total						\$ -	\$ -	\$ -	\$ -	\$ -	0%				
Part III Bad Debt, Medicare, & Collection Practices															
Section A. Bad Debt Expense															
1 Did the organization report bad debt expense in accordance with Healthcare Financial Management Association Statement No. 15?						1		Yes							
2 Enter the amount of the organization's bad debt expense. Explain in Part VI the methodology used by the organization to estimate this amount						2		\$ 49,044,694.00							
3 Enter the estimated amount of the organization's bad debt expense attributable to patients eligible under the organization's FAP. Explain in Part VI the methodology used by the organization to estimate this amount and the rationale, if any, for including this portion of bad debt as community benefit						3		24,522,347.00							
4 Provide in Part VI the text of the footnote to the organization's financial statements that describes bad debt expense or the page number on which this footnote is contained in the attached financial statements.															
Section B. Medicare															
5 Enter total revenue received from Medicare (including DSH and IME)						5		30,924,629.00							
6 Enter Medicare allowable costs of care relating to payments on line 5						6		34,246,366.00							
7 Subtract line 6 from line 5. This is the surplus (or shortfall)						7		(3,321,737.00)							
8 Describe in Part VI the extent to which any shortfall reported on line 7 should be treated as community benefit. Also describe in Part VI the costing methodology or source used to determine the amount reported on line 6. Check the box that describes the method used:															
Cost accounting system						X									
Cost to charge ratio															
Other															
Section C. Collection Practices															
9a Did the organization have a written debt collection policy during the tax year?						9a		Yes							
b If "Yes," did the organization's collection policy that applied to the largest number of its patients during the tax year contain provisions on the collection practices to be followed for patients who are known to qualify for financial assistance? Describe in Part VI						9b		No							
Part IV Management Companies and Joint Ventures (owned 10% or more by officers, directors, trustees, key employees, and physicians—see instructions)															
(a) Name of Entity						(b) Description of primary activity of entity		(c) Organization's profit % or stock ownership %	(d) Officers', directors', trustees', or key employees' profit % or stock ownership %	(e) Physicians' profit % or stock ownership %					
1															
2															
3															
4															
5															
6															
7															
8															
9															
10															
11															
12															
13															
Part V Facility Information															
Section A. Hospital Facilities (list in order of size, from largest to smallest—see instructions)															
How many hospital facilities did the organization operate during the tax year?										1					
Name, address, primary website address, and state license number (and if a group return, the name and EIN of the subordinate hospital organization that operates the hospital facility):						Licensed hospital	General medical & surgical	Children's hospital	Critical access hospital	Research facility	ER-24 hours	ER-Other	Other (describe)	Facility reporting group	
1 Colquitt Regional Medical Center 3131 South Main Street Moultrie, GA 31768						X	X				X				

contributing to barriers and accessing care. These demographic and socioeconomic factors influence the health needs of the community and informing the organization's community benefit programs and service delivery.

Part VI, Line 5 - Promotion of Community Health

The organization furthers its exempt purpose by promoting the health of the community through the operation of hospital related healthcare facilities that provide access to emergency, inpatient, outpatient, and other medically necessary services regardless of ability to pay, supported by an open medical staff and governance by a community based board. Surplus funds generated for operations are reinvested into hospital facilities, equipment, services, and community benefit programs to enhance access to care and improve quality. Guided by its community health needs assessment, the organization focuses its community health efforts on addressing significant health needs identified in the community, including access to care and transportation barriers, cancer screening and prevention, and chronic disease management, particularly related to chronic obstructive pulmonary disease and congestive heart failure, through collaboration with local providers, public health agencies, and community partners.

Part VI, Line 7 - State Filing of Community Benefit Report
Georgia

Hospital Authority of Colquitt County
Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025

Schedule H Hospitals			
Part V	Facility Information		
Section B. Facility Policies and Practices (complete a separate Section B for each of the hospital facilities or facility reporting groups listed in Part V, Section A)			
Name of hospital facility or letter of facility reporting group: Hospital Authority of Colquitt County			
Line number of hospital facility, or line numbers of hospital facilities in a facility reporting group (from Part V, Section A) 1			
Community Health Needs Assessment (CHNA)			
Yes/No			
1	Was the hospital facility first licensed, registered, or similarly recognized by a state as a hospital facility in the current tax year or the immediately preceding tax year?	1	No
2	Was the hospital facility acquired or placed into service as a tax-exempt hospital in the current tax year or the immediately preceding tax year? If "Yes," provide details of the acquisition in Section C	2	No
3	During the tax year or either of the 2 immediately preceding tax years, did the hospital facility conduct a CHNA? If "No," skip to line 12. If "Yes," indicate what the CHNA report describes (check all that apply):	3	Yes
a	A definition of the community served by the hospital facility	3a	X
b	Demographics of the community	3b	X
c	Existing health care facilities and resources within the community that are available to respond to the health needs of the community	3c	X
d	How data was obtained	3d	X
e	The significant health needs of the community	3e	X
f	Primary and chronic disease needs and other health issues of uninsured persons, low-income persons, and minority groups	3f	X
g	The process for identifying and prioritizing community health needs and services to meet the community health needs	3g	X
h	The process for consulting with persons representing the community's interests	3h	X
i	The impact of any actions taken to address the significant health needs identified in the hospital facility's prior CHNA	3i	X
j	Other (describe in Section C)	3j	
4	Indicate the tax year the hospital facility last conducted a CHNA:	4	2025
5	In conducting its most recent CHNA, did the hospital facility take into account input from persons who represent the broad interests of the community served by the hospital facility, including those with special knowledge of or expertise in public health? If "Yes," describe in Section C how the hospital facility took into account input from persons who represent the community, and identify the persons the hospital facility consulted	5	Yes
6a	Was the hospital facility's CHNA conducted with one or more other hospital facilities? If "Yes," list the other hospital facilities in Section C	6a	No
b	Was the hospital facility's CHNA conducted with one or more organizations other than hospital facilities? If "Yes," list the other organizations in Section C	6b	No
7	Did the hospital facility make its CHNA report widely available to the public? If "Yes," indicate how the CHNA report was made widely available (check all that apply):	7	Yes
a	Hospital facility's website (list url)	7a	X https://colquittregional.com/
b	Other website (list url):	7b	
c	Made a paper copy available for public inspection without charge at the hospital facility	7c	
d	Other (describe in Section C)	7d	
8	Did the hospital facility adopt an implementation strategy to meet the significant community health needs identified through its most recently conducted CHNA? If "No," skip to line 11	8	

Schedule H Hospitals			
Part V Facility Information			
9	Indicate the tax year the hospital facility last adopted an implementation strategy: 20	9	2025
10	Is the hospital facility's most recently adopted implementation strategy posted on a website?	10	Yes
a	If "Yes," list url:	10a	https://colquittregional.com/
b	If "No," is the hospital facility's most recently adopted implementation strategy attached to this return?	10b	
11	Describe in Section C how the hospital facility is addressing the significant needs identified in its most recently conducted CHNA and any such needs that are not being addressed together with the reasons why such needs are not being addressed.		
12a	Did the organization incur an excise tax under section 4959 for the hospital facility's failure to conduct a CHNA as required by section 501(r)(3)?	12a	No
b	If "Yes" to line 12a, did the organization file Form 4720 to report the section 4959 excise tax?	12b	
c	If "Yes" to line 12b, what is the total amount of section 4959 excise tax the organization reported on Form 4720 for all of its hospital facilities?		
Financial Assistance Policy (FAP)			
	Name of hospital facility or letter of facility reporting group:	Hospital Authority of Colquitt County	
	Did the hospital facility have in place during the tax year a written FAP that:		Yes
13	Explained eligibility criteria for financial assistance, and whether such assistance included free or discounted care? 13 If "Yes," indicate the eligibility criteria explained in the FAP:	13	Yes
a	FPG, with FPG family income limit for eligibility for free care of and FPG family income limit for eligibility for discounted care of	13a	X 200% 201-380%
b	Income level other than FPG (describe in Section C below)	13b	
c	Asset level	13c	
d	Medical indigency	13d	
e	Insurance status	13e	
f	Underinsurance status	13f	
g	Residency	13g	
h	Other (describe in Section C below)	13h	
14	Explained the basis for calculating amounts charged to patients?	14	Yes
15	Explained the method for applying for financial assistance? If "Yes," indicate how the hospital facility's FAP or FAP application form (including accompanying instructions) explained the method for applying for financial assistance (check all that apply):	15	Yes
a	Described the information the hospital facility may require an individual to provide as part of their application	15a	X
b	Described the supporting documentation the hospital facility may require an individual to submit as part of their application	15b	X
c	Provided the contact information of hospital facility staff who can provide an individual with information about the FAP and FAP application process	15c	X
d	Provided the contact information of nonprofit organizations or government agencies that may be sources of assistance with FAP applications	15d	X
e	Other (describe in Section C below)	15e	
16	Was widely publicized within the community served by the hospital facility? If "Yes," indicate how the hospital facility publicized the policy (check all that apply):	16	Yes
a	The FAP was widely available on a website (list url):	16a	X https://colquittregional.com/
b	The FAP application form was widely available on a website (list url):	16b	X https://colquittregional.com/
c	A plain language summary of the FAP was widely available on a website (list url):	16c	X https://colquittregional.com/
d	The FAP was available upon request and without charge (in public locations in the hospital facility and by mail)	16d	X
e	The FAP application form was available upon request and without charge (in public locations in the hospital facility and by mail)	16e	X
f	A plain language summary of the FAP was available upon request and without charge (in public locations in the hospital facility and by mail)	16f	X

Schedule H		Hospitals			
Part V		Facility Information			
	g	Individuals were notified about the FAP by being offered a paper copy of the plain language summary of the FAP, by receiving a conspicuous written notice about the FAP on their billing statements, and via conspicuous public displays or other measures reasonably calculated to attract patients' attention	16g	X	
	h	Notified members of the community who are most likely to require financial assistance about availability of the FAP	16h	X	
	i	The FAP, FAP application form, and plain language summary of the FAP were translated into the primary language(s) spoken by limited-English proficiency (LEP) populations	16i	X	
	j	Other (describe in Section C below)	16j		
Billing and Collections					
		Name of hospital facility or letter of facility reporting group:	Hospital Authority of Colquitt County		
	17	Did the hospital facility have in place during the tax year a separate billing and collections policy, or a written FAP that explained all of the actions the hospital facility or other authorized party may take upon nonpayment?		17	Yes
	18	Check all of the following actions against an individual that were permitted under the hospital facility's policies during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP:		18	
	a	Reporting to credit agency(ies)	18a	X	
	b	Selling an individual's debt to another party	18b	X	
	c	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP	18c		
	d	Actions that require a legal or judicial process	18d	X	
	e	Other similar actions (describe in Section C)	18e		
	f	None of these actions or other similar actions were permitted	18f		
	19	Did the hospital facility or other authorized party perform any of the following actions during the tax year before making reasonable efforts to determine the individual's eligibility under the facility's FAP? If "Yes," check all actions in which the hospital facility or a third party engaged:		19	No
	a	Reporting to credit agency(ies)	19a		
	b	Selling an individual's debt to another party	19b		
	c	Deferring, denying, or requiring a payment before providing medically necessary care due to nonpayment of a previous bill for care covered under the hospital facility's FAP	19c		
	d	Actions that require a legal or judicial process	19d		
	e	Other similar actions (describe in Section C)	19e		
	20	Indicate which efforts the hospital facility or other authorized party made before initiating any of the actions listed (whether or not checked) on line 19 (check all that apply):			
	a	Provided a written notice about upcoming extraordinary collection actions (ECAs) and a plain language summary of the FAP at least 30 days before initiating those ECAs (if not, describe in Section C)		20a	Yes
	b	Made a reasonable effort to orally notify individuals about the FAP and FAP application process (if not, describe in Section C)		20b	Yes
	c	Processed incomplete and complete FAP applications (if not, describe in Section C)		20c	Yes
	d	Made presumptive eligibility determinations (if not, describe in Section C)		20d	Yes
	e	Other (describe in Section C)		20e	No
	f	None of these efforts were made		20f	No
Policy Relating to Emergency Medical Care					
	21	Did the hospital facility have in place during the tax year a written policy relating to emergency medical care that required the hospital facility to provide, without discrimination, care for emergency medical conditions to individuals regardless of their eligibility under the hospital facility's FAP? If "No," indicate why:		21	Yes
	a	The hospital facility did not provide care for any emergency medical conditions	21a		
	b	The hospital facility's policy was not in writing	21b		

Schedule H	Hospitals			
Part V	Facility Information			
	c	The hospital facility limited who was eligible to receive care for emergency medical conditions (describe in Section C)	21c	
	d	Other (describe in Section C)	21d	
Charges to Individuals Eligible for Assistance Under the FAP (FAP-Eligible Individuals)				
		Name of hospital facility or letter of facility reporting group:	Hospital Authority of Colquitt County	
22		Indicate how the hospital facility determined, during the tax year, the maximum amounts that can be charged to FAP-eligible individuals for emergency or other medically necessary care:		22 Yes
	a	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service during a prior 12-month period	22a	X
	b	The hospital facility used a look-back method based on claims allowed by Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period	22b	
	c	The hospital facility used a look-back method based on claims allowed by Medicaid, either alone or in combination with Medicare fee-for-service and all private health insurers that pay claims to the hospital facility during a prior 12-month period	22c	
	d	The hospital facility used a prospective Medicare or Medicaid method	22d	
23		During the tax year, did the hospital facility charge any FAP-eligible individual to whom the hospital facility provided emergency or other medically necessary services more than the amounts generally billed to individuals who had insurance covering such care? If "Yes," explain in Section C		23 No
24		During the tax year, did the hospital facility charge any FAP-eligible individual an amount equal to the gross charge for any service provided to that individual? If "Yes," explain in Section C		24 No
Section C. Supplemental Information for Part V, Section B. Provide descriptions required for Part V, Section B, lines 2, 3j, 5, 6a, 6b, 7d, 11, 13b, 13h, 15e, 16j, 18e, 19e, 20a, 20b, 20c, 20d, 20e, 21c, 21d, 23, and 24 in the space provided below. If applicable, provide separate descriptions for each hospital facility in a facility reporting group, designated by facility reporting group letter and hospital facility line number from Part V, Section A ("A, 1," "A, 4," "B, 2," "B, 3," etc.) and name of hospital facility.				

Line 5. Colquitt Regional Medical Center partnered with Draffin & Tucker, LLP and Georgia Southern University's Center for Public Health Practice and Research to conduct a Community Health Needs Assessment (CHNA) in compliance with Affordable Care Act requirements. The assessment aimed to strengthen hospital operations, engage the community, identify local health needs, and document efforts to address priority issues. Using a mixed-methods approach, the team combined community input from surveys and focus groups with secondary health data to assess needs in Colquitt County, the hospital's primary service area. Special efforts were made to gather feedback from diverse, minority, and underserved populations using data from multiple community health databases.

Schedule I	Grants and Other Assistance to Organizations, Governments, and Individuals In the United States	
	Name of organization	Employer identification number (EIN)
	Hospital Authority of Colquitt County	58-0607088
Part I	General Information on Grants and Assistance	
		Yes/No
	1 Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?	Yes
	2 Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.	
Part IV	Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information in the space provided below.	

Schedule I	Grants and Other Assistance to Organizations, Governments, and Individuals in the United States							
Part II	Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.							
1	(a) Name and address of organization or government	(b) EIN	(c) IRC Section if applicable (ex. 501c3)	(d) Amount of cash grant	(e) Amount of Noncash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
(1)	Colquitt County High School 105 Darbyshire Rd Norman Park, GA 31771			13,300			Teacher-Scholarships	Scholarships to help teachers with supply purchases, starting new programs for students, cost to attend teacher workshops, etc.
(2)	CA Gray Jr High 812 11th Ave NW Moultrie, GA 31788			7,237			Teacher-Scholarships	Scholarships to help teachers with supply purchases, starting new programs for students, cost to attend teacher workshops, etc.
(3)	Colquitt Christian Academy 830 26th Ave SE Moultrie, GA 31788			6,050			Teacher-Scholarships	Scholarships to help teachers with supply purchases, starting new programs for students, cost to attend teacher workshops, etc.
(4)	Norman Park Elementary 249 West Weeks St Norman Park, GA 31771			6,000			Teacher-Scholarships	Scholarships to help teachers with supply purchases, starting new programs for students, cost to attend teacher workshops, etc.
(5)	RB Wright Elementary 1812 2nd St SE Moultrie, GA 31768			6,500			Teacher-Scholarships	Scholarships to help teachers with supply purchases, starting new programs for students, cost to attend teacher workshops, etc.
(6)								
(7)								
(8)								
(9)								
(10)								
(11)								
(12)								
2 Enter total number of section 501(c)(3) and government organizations listed in the line 1 table								5
3 Enter total number of other organizations listed in the line 1 table								

Schedule I Grants and Other Assistance to Organizations, Governments, and Individuals In the United States						
Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.						
	(a) Type grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of Noncash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1						
2						
3						
4						
5						
6						
7						

Hospital Authority of Colquitt County
Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025

Schedule J Compensation Information			
Name of organization Hospital Authority of Colquitt County		Employer identification number (EIN) 58-0607088	
Part I Questions Regarding Compensation			
			Yes/No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items		
	First-class or charter travel		
	Travel for companions	X	
	Tax indemnification and gross-up payments		
	Discretionary spending account		
	Housing allowance or residence for personal use		
	Payments for business use of personal residence		
	Health or social club dues or initiation fees	X	
	Personal services (such as maid, chauffeur, chef)		
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If	1b	Yes
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Yes
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.		
	Compensation committee		
	Independent compensation consultant		
	Form 990 of other organizations		
	Written employment contract		
	Compensation survey or study	X	
	Approval by the board or compensation committee		
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: If "Yes" to any of lines 4a–c, list the persons and provide the applicable amounts for each item in Part III.		
a	Receive a severance payment or change-of-control payment?	4a	No
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b	Yes
c	Participate in or receive payment from an equity-based compensation arrangement?	4c	No
Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5–9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of: If "Yes" on line 5a or 5b, describe in Part III.		
a	The organization?	5a	No
b	Any related organization?	5b	No
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: If "Yes" on line 6a or 6b, describe in Part III.		
a	The organization?	6a	No
b	Any related organization?	6b	No
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III	7	No
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8	No
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?	9	
Part III Supplemental Information			
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II in the space provided below. Also complete this part for any additional information.			

Line 3. The organization uses the GHA survey to determine the salary ranges and follow a sliding scale for raises.

Schedule J Compensation Information								
Part II Officers. Use duplicate copies if additional space is needed.								
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.								
Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual								
	(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1	Jim Matney	(i)						
	Chief Executive Officer	(ii)	1,903,546.00	775,107.00	140,000.00		\$ 2,818,653.00	66,000.00
2	Julie Bhavnani	(i)						
	Chief Financial Officer	(ii)	369,949.00	83,182.00	72,962.00		\$ 526,093.00	31,338.00
3	Shamb Purohit	(i)						
	Senior VP of Practice Management	(ii)	464,681.00	82,108.00	115,909.00		\$ 662,698.00	60,389.00
4	Dena Zinker	(i)						
	Chief Nursing Officer	(ii)	376,324.00	94,173.00	83,615.00		\$ 554,112.00	37,574.00
5	Bill Bishop	(i)						
	Chief Information Officer	(ii)	353,536.00	88,116.00	76,506.00		\$ 518,158.00	34,361.00
6		(i)					\$ -	
		(ii)						
7		(i)					\$ -	
		(ii)						
8		(i)					\$ -	
		(ii)						
9		(i)					\$ -	
		(ii)						
10		(i)					\$ -	
		(ii)						
11		(i)					\$ -	
		(ii)						
12		(i)					\$ -	
		(ii)						
13		(i)					\$ -	
		(ii)						
14		(i)					\$ -	
		(ii)						
15		(i)					\$ -	
		(ii)						
16		(i)					\$ -	
		(ii)						

Schedule J		Compensation Information						
Part II		Directors & Trustees. Use duplicate copies if additional space is needed.						
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.								
Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual								
	(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1	(i)							
	(ii)						\$ -	
2	(i)							
	(ii)						\$ -	
3	(i)							
	(ii)						\$ -	
4	(i)							
	(ii)						\$ -	
5	(i)							
	(ii)						\$ -	
6	(i)							
	(ii)						\$ -	
7	(i)							
	(ii)						\$ -	
8	(i)							
	(ii)						\$ -	
9	(i)							
	(ii)						\$ -	
10	(i)							
	(ii)						\$ -	
11	(i)							
	(ii)						\$ -	
12	(i)							
	(ii)						\$ -	
13	(i)							
	(ii)						\$ -	
14	(i)							
	(ii)						\$ -	
15	(i)							
	(ii)						\$ -	
16	(i)							
	(ii)						\$ -	

Schedule J		Compensation Information						
Part II		Key Employees. Use duplicate copies if additional space is needed.						
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.								
Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual								
	(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1		(i)						
		(ii)					\$ -	
2		(i)						
		(ii)					\$ -	
3		(i)						
		(ii)					\$ -	
4		(i)						
		(ii)					\$ -	
5		(i)						
		(ii)					\$ -	
6		(i)						
		(ii)						
7		(i)						
		(ii)						
8		(i)						
		(ii)						
9		(i)						
		(ii)						
10		(i)						
		(ii)						
11		(i)						
		(ii)						
12		(i)						
		(ii)						
13		(i)						
		(ii)						
14		(i)						
		(ii)						
15		(i)						
		(ii)						
16		(i)						
		(ii)						
17		(i)						
		(ii)						
18		(i)						
		(ii)						
19		(i)						
		(ii)						
20		(i)						
		(ii)						

Schedule J Compensation Information								
Part II Highest Compensated Employees. Use duplicate copies if additional space is needed.								
For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.								
Note: The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual The sum of columns (B)(i)–(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual								
	(A) Name and Title	(B) Breakdown of W-2 and/or 1099-MISC and/or 1099-NEC compensation			(C) Retirement and other deferred compensation	(D) Nontaxable benefits	(E) Total of columns (B)(i)–(D)	(F) Compensation in column (B) reported as deferred on prior Form
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation				
1	Matthew Clifton	(i) 267,457.00	74,335.00		60,335.00			
	VP of Ancillary Services	(ii)					\$ 402,127.00	
2	Dawn John	(i) 365,212.00	69,398.00		81,216.00			
	VP of Human Resources	(ii)					\$ 515,826.00	
3	Samantha Allen	(i) 225,920.00	42,161.00		49,214.00			
	VP of Practice Management	(ii)					\$ 317,295.00	
4	Melanie Owens	(i) 203,992.00	62,788.00		46,997.00			
	VP of Quality	(ii)					\$ 313,777.00	
5	Jessica Rivenbark	(i)						
	VP of Medical Education	(ii) 235,216.00	44,384.00		28,222.00		\$ 307,822.00	
6		(i)						
		(ii)					\$ -	
7		(i)						
		(ii)					\$ -	
8		(i)						
		(ii)					\$ -	
9		(i)						
		(ii)					\$ -	
10		(i)						
		(ii)					\$ -	
11		(i)						
		(ii)					\$ -	
12		(i)						
		(ii)					\$ -	
13		(i)						
		(ii)					\$ -	
14		(i)						
		(ii)					\$ -	
15		(i)						
		(ii)					\$ -	
16		(i)						
		(ii)					\$ -	

**Hospital Authority of Colquitt County
Hospital Transparency Requirements
Alternative 990 for Non-reporting Hospitals
9/30/2025**

[illegible]

Schedule R Related Organization and Unrelated Partnerships						
	Name of organization Hospital Authority of Colquitt County			Employer identification number (EIN) 58-0607088		
Part I	Identification of Disregarded Entities. Complete if the organization answered "Yes" on Form 990, Part IV, line 33.					
	(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)						
(2)						
(3)						
(4)						
(5)						
(6)						

Schedule R Related Organization and Unrelated Partnerships							
Part II	Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.						
	(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) exempt code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	(g) Section 512(b)(13) controlled entity?
(1)	Colquitt Regional Medical Foundation 3131 South Main St. Moultrie GA 31768-6925 58-1793634	Fundraising and Support for the CRMC.	GA	501(c)(3)	Public Charity	Authority	No
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							

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Schedule R	Related Organization and Unrelated Partnerships			
Part V	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36			
Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.			Yes/No	
1	During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II–IV?			
a	Receipt of (i) interest, (ii) annuities, (iii) royalties or (iv) rent from a controlled entity?		1a	No
b	Gift, grant or capital contribution to related organizations?		1b	No
c	Gift, grant or capital contribution from related organizations?		1c	Yes
d	Loans or loan guarantees to or for related organizations?		1d	No
e	Loans or loan guarantees by related organizations?		1e	No
f	Dividends from related organizations?		1f	No
g	Sale of assets to related organizations?		1g	No
h	Purchase of assets from related organizations?		1h	No
i	Exchange of assets?		1i	No
j	Lease of facilities, equipment or other assets to related organizations?		1j	No
k	Lease of facilities, equipment or other assets from related organizations?		1k	No
l	Performance of services or membership or fundraising solicitations for related organizations?		1l	Yes
m	Performance of services or membership or fundraising solicitations by related organizations?		1m	No
n	Sharing of facilities, equipment, mailing lists or other assets?		1n	Yes
o	Sharing of paid employees?		1o	Yes
p	Reimbursement paid to related organizations for expenses?		1p	Yes
q	Reimbursement paid by related organizations for expenses?		1q	Yes
r	Other transfer of cash or property to related organizations?		1r	No
s	Other transfer of cash or property from related organizations?		1s	No
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds			
	(a) Name of related controlled organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
1	Colquitt Regional Medical Foundation	L	539,000	Fair Market Value
2				
3				
4				
5				
6				

Schedule R											
Related Organization and Unrelated Partnerships											
Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37											
Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.											
	(a) Name, address, and EIN of entity	(b) Primary Activity	(c) Legal Domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections	(e) Are all partners section 501(c)(3) organizations?	(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?	(k) Percentage ownership
1											
2											
3											
4											
5											
6											
7											
8											
9											
10											
11											
12											
13											
14											
15											
16											
Part VII Supplemental Information Provide additional information for responses to questions on Schedule R in the space provided below. See instructions.											

Schedule R	Related Organization and Unrelated Partnerships